LEGAL NOTICE No. 25

THE INSURANCE ACT

(Cap. 487)

THE INSURANCE (GROUP-WIDE SUPERVISION) REGULATIONS, 2020

IN EXERCISE of the powers conferred by section 180 of the Insurance Act, the Cabinet Secretary for the National Treasury and Planning makes the following regulations—

1. These Regulations may be cited as the Insurance (Group-Wide Supervision) Regulations, 2020.

Citation.

2. In these regulations, unless the context otherwise requires—

Interpretation.

"Act" means the Insurance Act:

Cap. 487.

"financial conglomerate" means a group of companies including an insurance group of companies, whether operating or non-operating, under common control or dominant influence, comprised of a financial holding company which conducts material financial activities in at least two of the regulated financial services sectors and includes an unregulated entity;

"parent company" means the entity which controls or exerts dominant influence over a financial conglomerate and may be the ultimate parent or the head of a conglomerate that is a subset of the wider group;

"unregulated entity" means an entity that is not directly regulated by a financial sector regulator; and

"wider group" means the group to which a financial conglomerate belongs including where the financial conglomerate is part of a larger diversified conglomerate with both financial and non-financial entities.

3. The objective of these regulations is to—

Objective of the regulations.

- (a) address regulatory arbitrage from group activities and ensure effective supervision of group risks; and
- (b) ensure that supervision has proper regard to all entities which may affect the overall risk profile and financial position of the group or the individual entities within the group.
- 4. These regulations shall apply to insurance groups.

Scope of the regulations.
in Achievement of objectives.

group.

- 5. A financial conglomerate shall establish and maintain organisational governance and communications structures at group level to facilitate the achievement of the objectives of these regulations.
- 6. An entity regulated under the Act shall facilitate and ensure compliance by the group with these regulations.

Delegation by

Compliance by

7. The board of a parent company may delegate certain duties to a committee of the board of the parent company, the board of a subsidiary company or an affiliate company of the parent company.

Delegation by board.

8. The senior management of a parent company may delegate certain duties to the senior management of a subsidiary company or an affiliate company of the parent company.

Delegation by senior management.

9. A financial conglomerate shall have a transparent organisational and managerial structure that is consistent with its overall strategy.

Governance arrangements.

10. The board and senior management of the head of a financial conglomerate that is part of a wider group shall establish governance arrangements to enable the relevant regulatory authorities to identify and assess risks arising from the wider group.

Governance in wider groups.

11. A financial conglomerate shall have a framework governing information flows within the group.

Information flows

12. A financial conglomerate shall ensure that each entity within the group has a distinct operational framework including premises.

Distinct operational framework. Governance framework.

13. A financial conglomerate shall establish a group-wide governance framework that addresses the sound governance of the conglomerate.

Resources.

14. A financial conglomerate shall develop a framework that ensures resources are available for entities in group to meet both the group and entities' governance requirements.

Responsibility for management.

15. The board of a parent company shall be ultimately responsible for the sound and prudent management of a financial conglomerate.

Corporate governance.

- 16. A financial conglomerate shall establish a corporate governance framework which shall—
 - (a) balance the interests of shareholders, entities within the group and the conglomerate;
 - (b) take into consideration the interests of policyholders and other recognised stakeholders of the conglomerate and the financial soundness of entities in the conglomerate;
 - (c) have adequate policies and processes to manage intra-group conflicts and conflicts of interest;
 - (d) have a risk management framework, an internal control system, an internal audit function and a compliance function;
 - (e) have a code of ethical conduct and ensure that the group conducts its affairs with a high degree of integrity; and
 - (f) address the following issues—
 - (i) alignment with the organisational structure of the financial conglomerate;
 - (ii) the financial soundness of the significant owners;
 - (iii) the suitability of members of the board, senior management and key persons in control functions;

- (iv) the fiduciary responsibilities of the boards of directors and senior management of the parent company and subsidiaries; and
- (v) the management of conflicts of interest including at the intra-group level; and
- (vi) remuneration policies and practices within the conglomerate.
- 17. Where domestic corporate governance requirements applicable to any particular entity in the conglomerate are below the group standards, the more stringent group corporate governance standards shall apply, except where this would lead to a violation of domestic law.

Adherence to corporate governance requirements.

18. A financial conglomerate shall—

Remuneration policy.

- (a) develop and implement a remuneration policy which shall be overseen by the parent company; and
- (b) ensure that the management of the risks associated with remuneration arrangements is addressed by the financial conglomerate's risk management framework.
- 19. (1) A financial conglomerate shall establish policies for identifying and managing intra-group conflicts of interest including conflicts of interest arising from intra-group transactions, charges, upstreaming dividends and risk-shifting.

Intra-group conflicts.

- (2) The policies under paragraph (1) shall—
- (a) be approved by the board of directors of the head of the conglomerate and be implemented throughout the conglomerate; and
- (b) recognise the long-term interests of the financial conglomerate, policyholders, significant entities of the conglomerate, the stakeholders within the financial conglomerate and all applicable laws and regulations.
- 20. The significant owners, members of the board of directors, senior management and key persons in control functions of a financial conglomerate shall meet fit and proper requirements prescribed by the Act.

Suitability of board and management.

21. A financial conglomerate shall establish processes for periodically assessing the suitability of significant owners, members of the board of directors, senior managers and key persons in control functions.

Periodic assessment of suitability.

22. The board of directors of a parent company or a financial conglomerate shall—

Responsibilities of the parent company board.

- (a) exercise adequate oversight of its regulated and unregulated subsidiaries;
- (b) define the strategy and risk appetite of the financial conglomerate and ensure that the strategy is implemented in

- the entities comprising the parent company or financial conglomerate;
- (c) provide relevant information on the strategy, risk appetite and corporate governance framework of the financial conglomerate to the Authority;
- (d) establish a monitoring framework for compliance with the strategy and risk appetite across the financial conglomerate;
- (e) establish a corporate governance framework to ensure that the strategy is implemented, monitored, and reviewed at least once in every three years; and
- (f) establish a system for financial reporting that meets the reporting requirements of the group, entities within the group and relevant written laws.
- 23. A financial conglomerate shall—

Intra-group transactions.

- (a) develop and implement a policy on related party transactions;
- (b) ensure that related party transactions are at arm's length; and
- (c) ensure integrity and transparency in respect of related party transactions.
- 24. Where a financial conglomerate or parent company uses shared services at the group level, the conglomerate or company shall satisfy the Authority that the head of the shared services function meets the criteria prescribed by the Authority under the Act.

Group shared services.

25. (1) The board of directors of a parent company of a financial conglomerate shall develop and implement a capital management policy.

Capital management policies.

- (2) The capital management policy shall take into account any additional risks associated with unregulated activities and the complexities related to cross-sectoral activities.
 - 26. A financial conglomerate shall—

Capital management.

- (a) maintain adequate capital on a group-wide basis as determined under the Act;
- (b) consider and assess the group-wide risk profile when undertaking capital management;
- (c) manage its capital through a documented process to ensure it maintains adequate capital within the group and its subsidiaries;
- (d) consider double gearing or multiple gearing when conducting capital adequacy assessment;
- (e) address excessive leverage and situations where a parent company issues debt and down-streams the proceeds in the form of equity to a subsidiary;

- (f) ensure the capital adequacy measurement techniques consider the potential for undue pressure to service debt of a parent company;
- (g) ensure that funds treated as available and included in the group-wide capital assessment should be legitimately movable within the group where necessary; and
- (h) ensure that the regulatory capital in a subsidiary and the corresponding capital requirements are calculated according to the rules applicable to the financial sector and jurisdiction in question.
- 27. A financial conglomerate shall—

Risk management framework.

- (a) establish a group-wide risk management framework;
- (b) set down in writing its group-wide risk management framework;
- (c) establish a group-level risk management function that has a direct reporting line to the board of directors; and
- (d) establish a policy for reviewing the effectiveness of the group-wide risk management framework and ensuring appropriate aggregation of risks.
- 28. The board of directors of a parent company shall be responsible for the financial conglomerate's group-wide risk management, audit and compliance functions.
- 29. A financial conglomerate shall put in place effective systems and processes to manage and report group risks.

Responsibility for risk management.

Risk reporting.

Dated the 7th February, 2020.

UKUR YATANI, Cabinet Secretary, for National Treasury and Planning.